

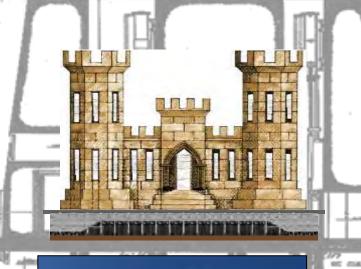
Bob Hardbarger Chief, Military Integration Division

READY / RESPONSIVE / RELEVANT

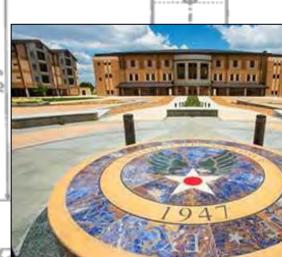












Presenter Notes 2023-02-24 14:45:43

We support the Soldiers overseas, at installations across the US at home and in their local communities. USACE support to the military

Field Force Engineering- Field Face Engineering (FFE) provides engineering services to the military, Department of Defense and federal agencies in support military and catastrophic saster relief ope<mark>ratio</mark>ns relevant national oort- The U.S. Corps of Engineers (USACE) ighting and disaster relief operations by responding to local, national and global disasters with agile, responsive technical engineering, contingency planning and contract construction support capabilities. IIS- Interagency and International

S(IIS) is the U.S. Army Corps of Engineers (Corps) program providing technical assistance to non-Department of Defense (DoD) federal agencies, state and local governments, tribal nations, private U.S. firms,

international organizations, and foreign governments. Medical Facilities- Building healthy

DoD Communities since 1978, the Medical Facilities Mandatory Center of Expertise and Standardization is responsible for developing medical design and construction policies, technical

quidance, procedures, criteria, specifications and standards that







JSACE- BUILDING STRONG

Presenter Notes 2023-02-24 14:45:43

USACE is comprise

Southwestern Division is one of the 9 Division.

Within SWD, we have 4 Districts-Little Rock, Fort Worth and Galveston.



USACE Vision

Engineering solutions for the Nation's toughest challenges.

USACE Mission

Deliver vital engineering solutions, in collaboration with our partners, to secure our Nation, energize our economy, and reduce risk from disaster.



SOUTHWESTERN DIVISION



Division Leadership



SWD Commander



Colonel Kenneth N. Reed Colonel James M. Schultze Mr. Richard Byrd, SES



Deputy Commander Director of Regional Business Interim Director of Programs



Mr. Wes Coleman

District Commanders



MAJ Joshua Haynes Ft. Worth District Commander



Colonel Rhett Blackmon **Galveston District** Commander



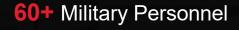
Colonel Damon Knarr Little Rock District Commander



Colonel Timothy Hudson Tulsa District Commander

0 **District Offices** Fort Worth District

Galveston District Little Rock District **Tulsa District**



4,000 Civilian Personnel

\$1.15B Bipartisan Infrastructure Law FY22

11 Emergency Events FY21 **FEMA Missions 120** Personnel Engaged **Emergency Management** Program

U.S. ARMY CORPS OF ENGINEERS SOUTHWESTERN DIVISION



CIVIL WORKS - planning, designing, constructing, operating & maintaining critical water resource projects across the region

states



>700 Civil Works **Projects**

\$1.42B executed FY21

FLOOD RISK REDUCTION

33+M

acre-feet of lakes flood storage

miles of local flood protection projects

NAVIGATION

600 + M

tons of cargo transported annually

2nd

largest region for waterborne commerce in USACE

1,458

miles of channels

> 12 deep-draft coastal ports, 8 shallow-draft coastal ports, 5 inland public ports

REGULATORY

8,190+

completed actions in FY21

84%

actions completed by general permits

1880

jurisdictional determinations in FY21

WATER SUPPLY

of USACE water supply storage

of water can be reliably supplied per day

of the surface water supplies for Texas and Oklahoma

HYDROPOWER



USACE-owned hydroelectric power plants in four states

6.3M

megawatt hours produced

400%

households supplied with clean, renewable energy a year

INTERAGENCY &

INTERNATIONAL

Peak Power Generation during Winter Storm Uri

RECREATION

miles of lake shoreline



visits annually campsites

64M



recreation areas

MILITARY

4 states

\$746M

obligated FY21



Air Force Installations

SERVICES

\$182M

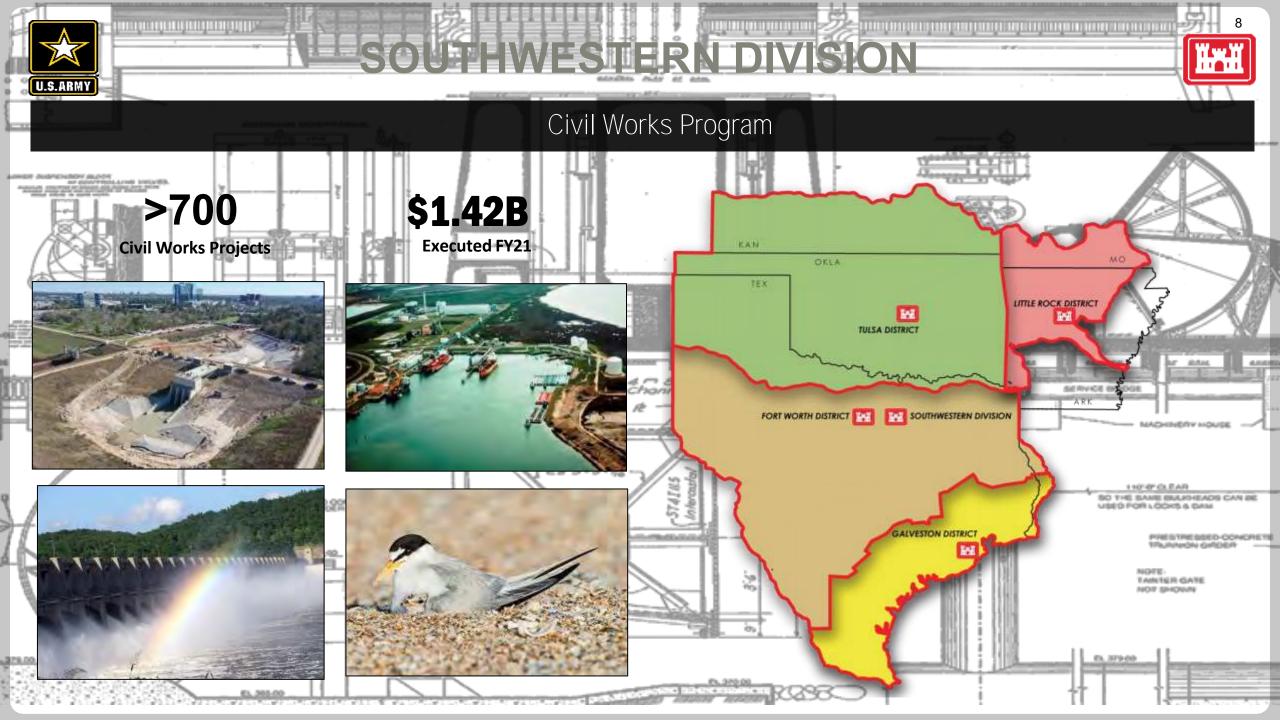
obligated FY21

Installations









CIVIL WORKS MISSION AREAS



HEADS CAN BE



Flood Risk Management

Inland Navigation

Hydropower

Water Supply Navigation (Ports and Channels)

Recreation

Environmental Stewardship



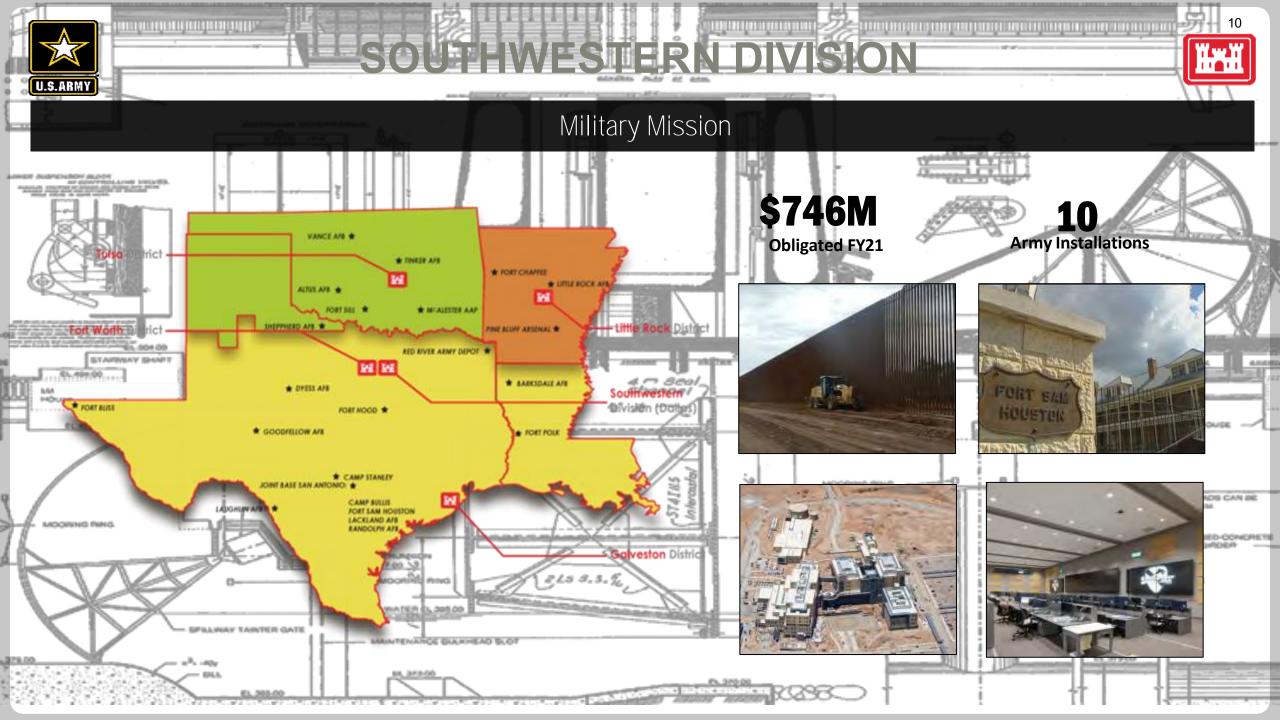












Presenter Notes 2023-02-24 14:45:50

NOTE: Military mission consultation is coordinated from the military proponent, so will not be a topic of the conversation

Engineering

Construction

Real Estate

Installation Support

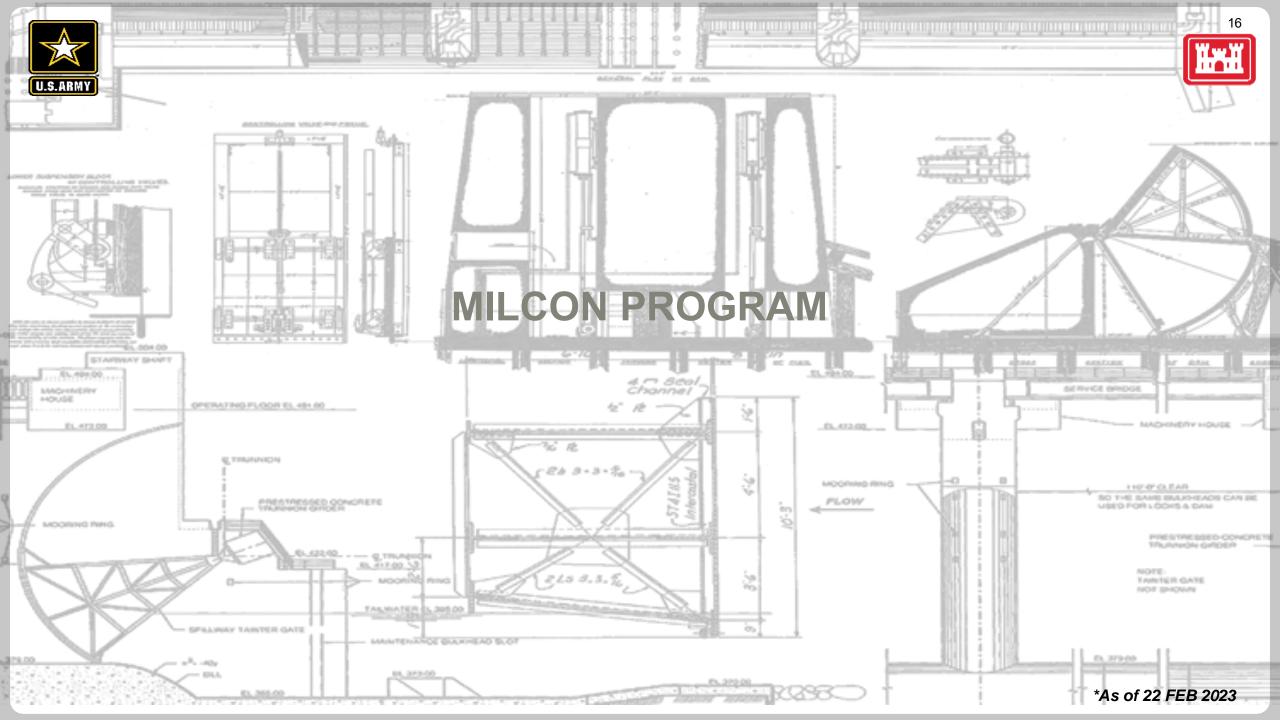
Environmental Engineering/Services

Interagency & international Services











HOUSE

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MOORING RING

STARWAY SHAFT

FY23 MILCON PROGRAM



SERVICE BRIDGE

- MACHINERY HOUSE

PRESTRESSED-CONCRETE TITURNING WICHSTE

110"0" CLEAR SO THE SAME BULKHEADS CAN BE USED FOR LOOKS & DAM

> NOTE: TAINTER GATE NOT SHOWN

| | | | | - | | | |
|-------|---------------------------|--|---------|-------------|---|-------------|---|
| DIST | Location | Project | PY | RTA | S | AWD | S |
| SCHED | ULED FOR FY23 | AWARD | | | | | |
| SWT | Tinker Air Force Base | TAFB WWYK213001 KC-46A FY22 MX Complex Ph 3 | FY 2022 | 30-Sep-2021 | Α | 23-Dec-2022 | Α |
| SWT | Tinker Air Force Base | TAFB WWYK223005 KC-46A POL Infrastructure | FY 2023 | 15-Dec-2022 | Α | 14-Apr-2023 | S |
| SWF | Fort Polk | Information Systems Facility | FY 2021 | 18-Jul-2022 | Α | 1-May-2023 | S |
| SWT | Army Ammo Plant | Ammunition Demolition Shop | FY 2021 | 28-Apr-2021 | Α | 30-Jun-2023 | S |
| SWF | Joint Base San Antonio | ACE JBSF203000 FSH Child Development Center | FY 2022 | 9-Mar-2022 | Α | 31-Jul-2023 | S |
| SWF | Fort Polk | Child Development Center | FY 2023 | 24-Jan-2023 | Α | 14-Aug-2023 | S |
| SWF | Joint Base San Antonio | Dental Clinic | FY 2023 | 5-Apr-2023 | S | 7-Sep-2023 | S |
| SWF | Fort Hood | Barracks | FY 2022 | 1-May-2023 | S | 15-Sep-2023 | S |
| SWF | Fort Hood | Barracks | FY 2022 | 1-May-2023 | S | 27-Sep-2023 | S |
| SWF | Fort Bliss | Fire Station | FY 2023 | 1-Jun-2023 | S | 29-Sep-2023 | S |



STARWAY SHATT

MACHINERY HOUSE

EL.473.00

MOORING RING

FY24 MILCON PROGRAM

seculies outs' at east,



110"0" CLEAR SO THE SAME BULKHEADS CAN BE USED FOR LOOKS & DAM

PRESTRESSED-CONCRETE TRUMPHON GROSPIT

| DIST | Location | Project | PY | RTA | S | AWD | S | |
|---------|------------------------------|--|---------|-------------|---|-------------|---|--|
| FY23 CA | RRYOVER INTO | FY24 AWARD | | | | | | |
| SWF | Fort Polk | Joint Operations Center | FY 2022 | 24-Feb-2023 | S | 6-Nov-2023 | s | |
| SWF | Lackland Air Force Base | ACE MPLS013290 LAK Child Development Center | FY 2022 | 9-Mar-2022 | Α | 8-Nov-2023 | S | |
| SWF | Joint Base San Antonio | ACE TYMX1031074 T-X GBTS Simulator | FY 2021 | 1-Dec-2022 | Α | 20-Dec-2023 | S | |
| SWF | Joint Base San Antonio | ACE TYMX170134 T-X MX Trng Sys Centralized Trng Fac | FY 2020 | 1-Dec-2022 | Α | 20-Dec-2023 | S | |
| SWF | Corpus Christi Army Depot | Powertrain Facility (Engine Assembly) | FY 2023 | 31-Jan-2023 | Α | 14-Mar-2024 | S | SERVICE BRIDGE |
| SWF | Fort Polk | Barracks | FY 2022 | 26-May-2023 | S | 12-Jul-2024 | S | MACHINERY HOUSE |
| SWF | Joint Base San Antonio | ACE TYMX083001 RAN Child Development Center | FY 2023 | 27-Jun-2023 | S | 15-Jul-2024 | S | SO THE SAME BULIN-EADS CAN USED FOR LOCKS & DAM |
| SWF | Joint Base San Antonio | ACE MPLS083737R8 BMT Recruit Dormitory 8 | FY 2020 | 21-Nov-2023 | S | 30-Aug-2024 | S | PRESTRESSED-CON- TRUNNION GRIDER |
| SCHEDU | ILED FOR FY24 A | WARD | | | | | | NOTE: TAMTER GATE NOT SHOWN |
| SWF | Fort Bliss | CAP 061298 Rail Extension to UP | FY 2024 | 29-Apr-2024 | S | 30-Sep-2024 | s | |
| SWF | Red River Army Depot | CAP 082307 Component Rebuild Shop | FY 2024 | 22-Jul-2024 | S | 13-May-2025 | S | 0.37900 |



STARWAY SHAFT

MACHINERY HOUSE

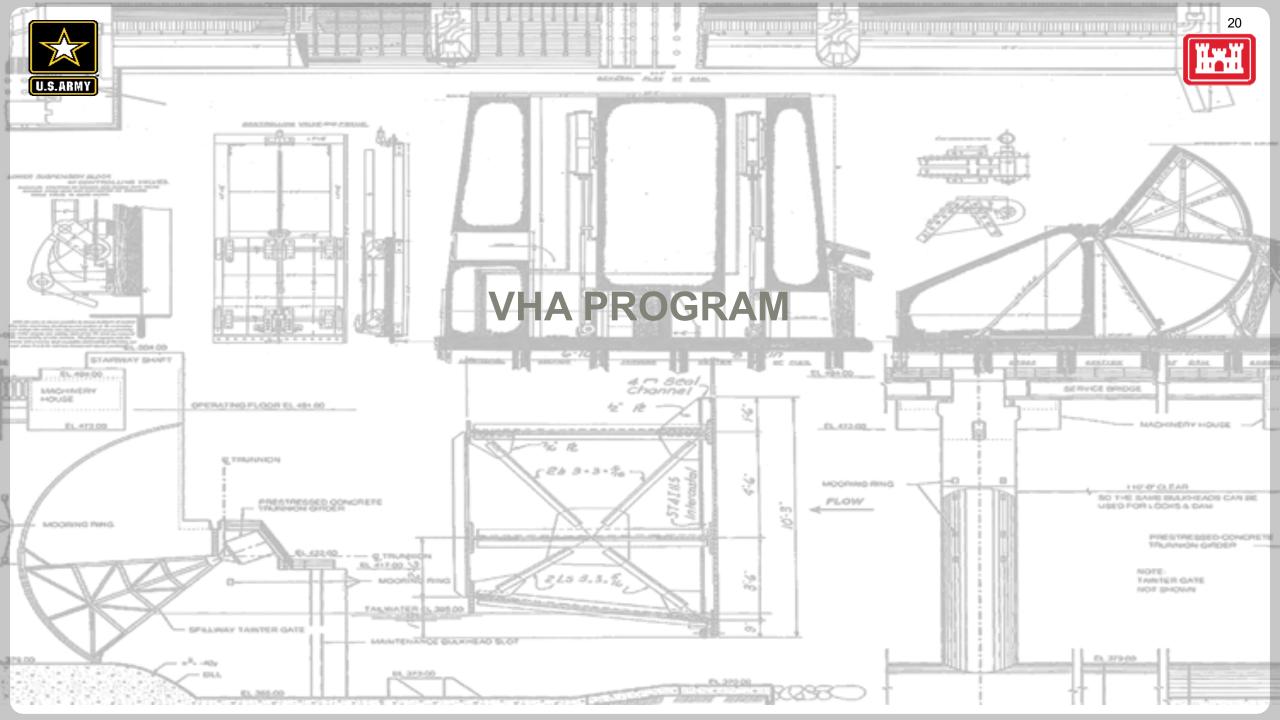
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MOORING RING

FY25 MILCON PROGRAM



| | | Annual Control of the | | | | | | -\\\.\ |
|---------|-----------------|--|------|-------------|---|-------------|---|--|
| DIST | Location | Project | PY | RTA | s | AWD | s | سالال |
| FY23 CA | ARRYOVER INTO | FY25 AWARD | | | | | | |
| | Lackland Air | | | | | | | |
| SWF | Force Base | ACE MPLS200361R7 BMT Recruit Dormitory 7 | 2022 | 25-Sep-2024 | S | 29-Sep-2025 | 5 | |
| CHEDL | JLED FOR FY25 A | WARD | | | | | | |
| | | | | | | | | |
| SWF | Fort Hood | CAP 91761 Hood Vehicle Maintenance Shop | | 04-Jun-2024 | S | 17-Dec-2024 | S | |
| | Laughlin Air | ACE MXDP193002 T-7A MX Trng Sys Centralized Trng | | | | | | |
| SWF | Force Base | Facility | 2025 | 06-Jun-2024 | S | 24-Dec-2024 | S | |
| | | | | | | | | |
| SWF | Fort Polk | CAP 96728 Polk Barracks | 2025 | 31-Jul-2024 | S | 14-May-2025 | S | |
| | Joint Base San | | | | | | | اعتناها أأعا |
| SWF | Antonio | ACE MPLS220527 BMT Sat Classrooms/Dining Fac 4 | 2025 | 14-Aug-2024 | S | 28-Jun-2025 | S | 900 |
| | Vance Air | | | | | | | 11 |
| SWT | Force Base | ACE XTLF093302 Undergraduate Pilot Training Center | 2019 | 30-Aug-2024 | S | 10-Jul-2025 | S | - MACHINERY HOUSE |
| | Laughlin Air | ACE MXDP193005 T-7A Ground Based Trng Sys | | | | | | |
| SWF | Force Base | (GBTS) | 2025 | 21-May-2026 | S | 09-Dec-2026 | S | THOUSE CLEAR |
| | Various | | | | | | | HE BANE BULIOHEADS CO FOR LOCKS & DAM |
| SWF | Worldwide | ACE QYZH253000 V5000 Homeland Defense OTHR | 2025 | | | | | |
| | Tinker Air | | | | | | | PRESTRESSED-OX TRUNNION GROSS |
| SWT | Force Base | TAFB B21 Land Acquisition WWYK203003 | 2021 | | | | | |
| | Tinker Air | | | | | | | TARTER GATE NOT SHOWN |
| SWT | Force Base | TAFB KC-46A FY23 2 Bay PDM Hanger WWYK233001 | 2025 | 28-Feb-2023 | S | | | |
| | Tinker Air | TAFB WWYK233007 KC-46A FY23 1-Bay Corrosion Ctl | | | | | | 1 |
| SWT | Force Base | Hangar | 2025 | 28-Feb-2023 | S | | | |
| | Corpus Christi | | | | | | | 00 |
| SWF | Army Depot | CAP CCAD 71597 Powertrain Phase 5 (Inspections) | 2025 | 26-Sep-2023 | S | 24-May-2024 | S | 1 |





DEPARTMENT OF VETERAN AFFAIRS SWD PROJECTS



El Paso Health Care Center



Project Scope:

Design/Construct a 492,996 GSF new outpatient Health Care Center and associated work on 36-acre site on Fort Bliss, TX.

Additional Highlights

- Multiple Access Control Points
- Dedicated Electric Substation
- PUP & El Paso Supported Utilities
- Dedicated Parking Spaces
- Ft Bliss Emergency Response Support

Project Status

- Step 2 (Phase II) DB RFP advertised 22 Feb 2023
- 120-day Proposal Period

Dallas Mental Health Clinic Expansion



Project Scope:

Design/Construct new 212,623 GSF Mental Health Clinic expansion; Design/construct a 1,000-car parking structure with adjacent surface parking: Demolition of 101,072 GSF existing structures.

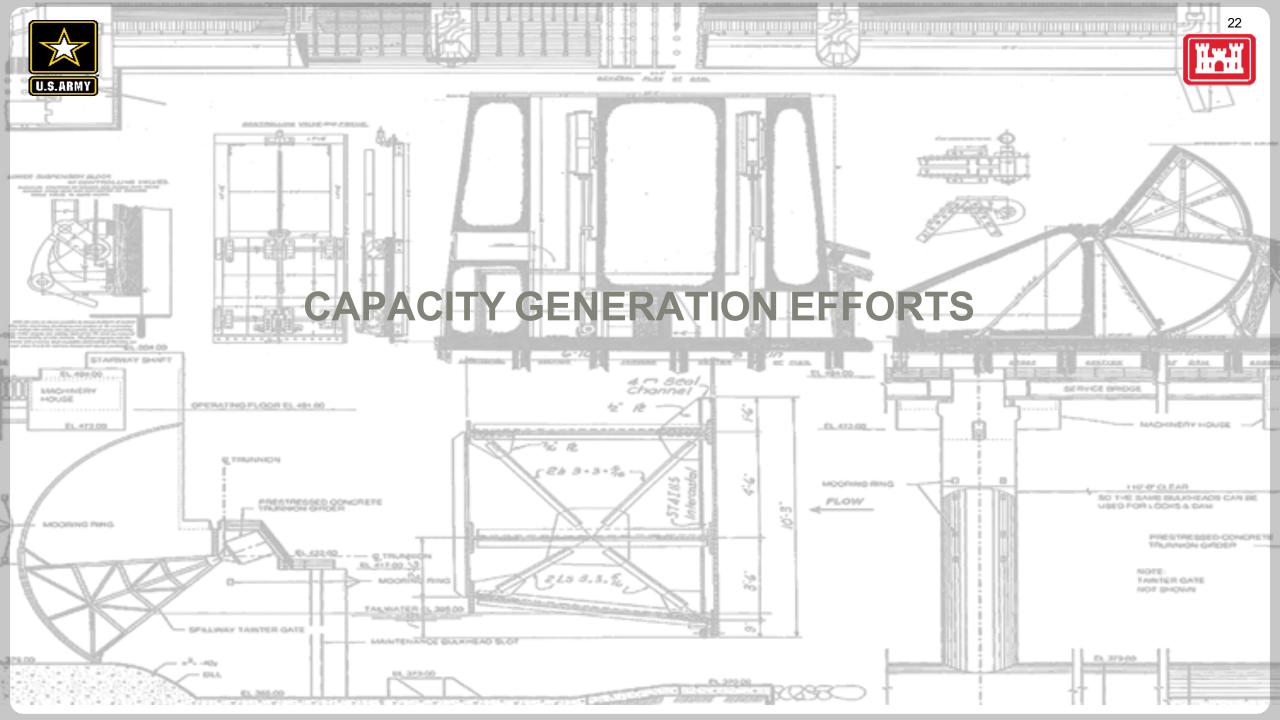
Project Status

Planning Stage-AE selection

BULKHEADS CAN BE

TER GATE SHOWN







HOUSE

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PENDING CONTRACT CAPACITY CONSTRUCTION



Military (Vertical)

| MAKEMALINE VALUE OF PRINCE A | | 11 188 | - 1 | 11 1/0F 3h | | |
|--|-----------------|----------|----------------------|------------------------|-----------------------|-------------------|
| Title | Value of Action | Schedule | Acq Plan Approved | Issue Ph1 Solicitation | Announce Shortlist | Contract Award |
| Military Vertical Construction MATOC | \$3.5B | | | | | |
| Consult Burgling and | | Baseline | 10-Jan-20 | 17-Sep-20 | 4-May-21 | 22-Sep-21 |
| Small Business | \$640M | Current | 10-Jan-20 | 17-Sep-20 | 4-May-21 | 22-Sep-21 |
| W9126G20R0051 | | Actual | 10-Jan-20 | 17-Sep-20 | 4-May-21 | 22-Sep-21 |
| 9(a) | | Baseline | 10-Jan-20 | 13-Aug-21 | 4-Jun-22 | 28-Sep-22 |
| 8(a) W9126G20R0052 | \$164M | Current | 10-Jan-20 | 13-Aug-21 | 21-Jun-22 | 28-Sep-22 |
| VV3120G20N0032 | | Actual | 10-Jan-20 | 13-Aug-21 | 17-Jun-22 | 27-Sep-22 |
| WOSB On Schedule | | Baseline | 10-Jan-20 | 13-Oct-21 | 23-Jun-22 | 8-Nov-22 |
| W9126G20R0046 | \$116M | Current | 10-Jan-20 | 13-Oct-21 | 9-Aug-22 | 28-Sep-23 |
| W9120G20N0040 | | Actual | 10-Jan-20 | 13-Oct-21 | 24-Aug-22 | |
| HUBZone On Schedule | | Baseline | 10-Jan-20 | 27-Sep-21 | 17-Jun-22 | 3-Oct-22 |
| W9126G20R0050 | \$115M | Current | 10-Jan-20 | 27-Sep-21 | 29-Dec-22 | 2-Feb-24 |
| VVJ120G2010030 | | Actual | 10-Jan-20 | 27-Sep-21 | | |
| SDVOSB On Schedule | | Baseline | 10-Jan-20 | 10-Jan-22 | 11-Oct-22 | 24-Feb-23 |
| W9126G20R0049 | \$102M | Current | 10-Jan-20 | 10-Jan-22 | 7-Mar-23 | 8-Apr-24 |
| VV 9120G20N0049 | | Actual | 10-Jan-20 | 10-Jan-22 | | |
| 4 weeks ahead of Unrestricted schedule | | Baseline | 10-Jan-20 | 9-Sep-22 | 15-Dec-22 | 11-Jul-23 |
| W9126G22R0099 | \$2.359B | Current | 10-Jan-20 | 29-Sep-22 | 25-Jan-23 | 6-Oct-23 |
| VV 5120G22N0033 | | Actual | 10-Jan-20 | 1-Sep-22 | | |

Awarded

Identified Seed Project

> Need Seed Projects

MACHINERY HOUSE

SO THE SAME BULKHEADS CAN BE USED FOR LOOKS & DAM

TAINTER GATE NOT SHOWN

PRESTRESSED-CONCRETS
TRUNNION GIRDER ----



PENDING CONTRACT CAPACITY CONSTRUCTION



ECSO Vertical

On Schedule

| | | 8 . 61 | 1 1285 - | III [[]o(38) | 8 L | Channel Ch. |
|---------------------------------|--------------------|----------|----------------------|------------------------|-----------------------|-------------------|
| Title | Value of Action | Schedule | Acq Plan Approved | Issue Ph1 Solicitation | Announce Shortlist | Contract Award |
| ECSO Vertical Construction | \$2.1B | | | | | |
| Unrestricted | | Baseline | 28-Jul-21 | 15-Nov-22 | 26-Apr-23 | 27-Dec-23 |
| W518EA | \$1.5B | Current | 28-Jul-21 | 27-Mar-23 | 6-Sep-23 | 7-May-24 |
| WOIGEA | | Actual | 28-Jul-21 | | | |
| Small Business W9126G21R0020 | | Baseline | 28-Jul-21 | 13-Jul-22 | 7-Apr-23 | 5-Sep-23 |
| | \$300M | Current | 28-Jul-21 | 26-Aug-22 | 14-Jun-23 | 18-Nov-23 |
| VV3120G21NOO20 | | Actual | 28-Jul-21 | 29-Aug-22 | | |
| 8(a) | | Baseline | 28-Jul-21 | 3-Sep-23 | 1-Feb-24 | 21-Oct-24 |
| W518EA | \$150M | Current | 28-Jul-21 | | | |
| VVJIOLA | | Actual | 28-Jul-21 | | | |
| HUBZone | | Baseline | 28-Jul-21 | 1-Mar-24 | 24-Jul-24 | 14-Apr-25 |
| W518EA | \$150M | Current | 28-Jul-21 | | | |
| VVJIOLA | | Actual | 28-Jul-21 | | | |

Potential Seed Project Identified

> PH1 Proposals Received

> > NOTE: TARKTER GATE NOT SHOWN

PRESTRESSED-CONCRETS



PENDING CONTRACT CAPACITY CONSTRUCTION



Military (Vertical)

No Change (+4 weeks)

| Title | Value of | Schedule | Acq Plan | Phase 1 | Phase 2 | Contract |
|---------------------------|----------|-----------|-----------|----------------|-----------|-----------|
| Title | Action | Scriedule | Approved | Issue Synopsis | Issue RFP | Award |
| A-E IDC Military Programs | \$245M | | | | | |
| Large Business | | Baseline | 11-Aug-21 | 9-Nov-21 | 9-Jun-22 | 17-Apr-23 |
| W9126G20R0041 | | Current | 11-Aug-21 | 9-Nov-21 | 15-Jul-22 | 4-Aug-23 |
| W3120G20R0041 | | Actual | 11-Aug-21 | 9-Nov-21 | 26-Sep-22 | |
| Group 2 | | Baseline | 11-Aug-21 | 9-Nov-21 | 11-Jul-22 | 17-Apr-23 |
| W9126G20R0041 | | Current | 11-Aug-21 | 9-Nov-21 | 15-Aug-22 | 4-Aug-23 |
| W9120G20R0041 | | Actual | 11-Aug-21 | 9-Nov-21 | 26-Sep-22 | |
| Group 3 | | Baseline | 11-Aug-21 | 9-Nov-21 | 10-Aug-22 | 17-Apr-23 |
| W9126G20R0041 | | Current | 11-Aug-21 | 9-Nov-21 | 14-Sep-22 | 4-Aug-23 |
| VV 3120020N0041 | | Actual | 11-Aug-21 | 9-Nov-21 | 26-Sep-22 | |

Construction Phase Services (CPS)

No Change (+3 weeks)

| Title | Value of Action | Schedule | Acq Plan Approved | Phase 1 Issue Synopsis | Phase 2 Issue RFP | Contract Award |
|------------------------------|--------------------|----------|----------------------|------------------------|----------------------|-------------------|
| A-E IDC CPS Programs | \$200M | | | | | |
| Larga Pusinass | | Baseline | 1-Sep-21 | 26-Oct-21 | 3-May-22 | 9-Mar-23 |
| Large Business W9126G20R0099 | | Current | 1-Sep-21 | 26-Oct-21 | 3-May-22 | 7-Mar-23 |
| W9120G2URUU99 | | Actual | 1-Sep-21 | 26-Oct-21 | 5-May-22 | |
| Group 2 | | Baseline | 1-Sep-21 | 26-Oct-21 | 2-Jun-22 | 9-Mar-23 |
| W9126G20R0099 | | Current | 1-Sep-21 | 26-Oct-21 | 2-Jun-22 | 7-Mar-23 |
| W9120G2UR0U99 | | Actual | 1-Sep-21 | 26-Oct-21 | 8-Jun-22 | |
| Group 2 | | Baseline | 1-Sep-21 | 26-Oct-21 | 5-Jul-22 | 9-Mar-23 |
| Group 3 W9126G20R0099 | | Current | 1-Sep-21 | 26-Oct-21 | 5-Jul-22 | 7-Mar-23 |
| W3120G20R0099 | | Actual | 1-Sep-21 | 26-Oct-21 | 8-Jun-22 | |

Civil (Horizontal)

+1 week (+14 weeks)

| Title | Value of Action | Schedule | Acq Plan Approved | Phase 1 Issue Synopsis | Phase 2 Issue RFP | Contract Award |
|-----------------------------|--------------------|----------|----------------------|---------------------------|----------------------|-------------------|
| A-E IDC Civil Works Program | \$105M | | | | | |
| Group 1 | | Baseline | 12-Aug-21 | 14-Oct-21 | 27-Apr-22 | 22-Sep-22 |
| W9126G20R0068 | | Current | 12-Aug-21 | 14-Oct-21 | 27-Apr-22 | 17-Jan-23 |
| W3120G20N0008 | | Actual | 12-Aug-21 | 14-Oct-21 | 27-Apr-22 | |

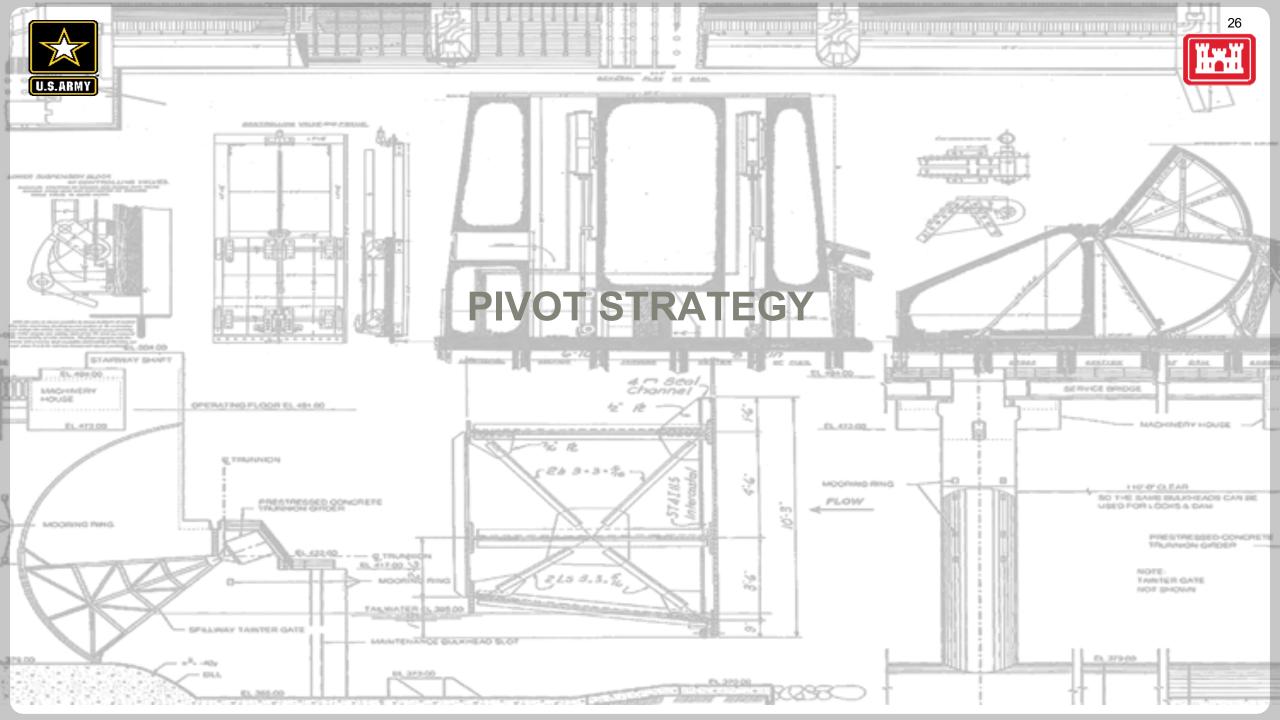
SWF COS

On Schedule

| Title | Value of Action | Schedule | Acq Plan Approved | Phase 1 Issue Synopsis | Phase 2 Issue RFP | Contract Award |
|--------------------------|-----------------|----------|----------------------|------------------------|----------------------|-------------------|
| A-E Services COS | \$48 | | | | | |
| Group 1 - Large Business | | Baseline | 27-Sep-21 | 1-Oct-21 | 18-May-22 | 31-Oct-22 |
| W9126G20R0016 | | Current | 27-Sep-21 | 1-Oct-21 | 18-May-22 | 7-Dec-22 |
| W9120G2UN0010 | | Actual | 27-Sep-21 | 1-Oct-21 | 14-Jun-22 | |
| Group 2 - Small Business | | Baseline | 27-Sep-21 | 1-Oct-21 | 8-Jun-22 | 31-Oct-22 |
| W9126G20R0016 | | Current | 27-Sep-21 | 1-Oct-21 | 8-Jun-22 | 7-Dec-22 |
| M2150050V0010 | | Actual | 27-Sep-21 | 1-Oct-21 | 8-Jun-22 | |

ECSO Vertical

| | 0 401 | | | 511.1 | | | |
|----------------|-----------|--------------------|----------|----------------------|---------------------------|----------------------|-------------------|
| | Title | Value of Action | Schedule | Acq Plan Approved | Phase 1 Issue Synopsis | Phase 2 Issue RFP | Contract Award |
| A-E Vert Desig | gn ECSO | \$135M | | | | | |
| DLA | +8 weeks | | Baseline | 13-Aug-21 | 4-Nov-21 | 13-Jul-22 | 4-Jan-23 |
| W518EA | TO WEEKS | | Current | 13-Aug-21 | 4-Nov-21 | 8-Jul-22 | 20-Jan-23 |
| VVJIOLA | | | Actual | 13-Aug-21 | 4-Nov-21 | 19-Aug-22 | |
| DHS | +8 weeks | | Baseline | 13-Aug-21 | 29-Mar-22 | 9-Aug-22 | 7-Feb-23 |
| W518EA | . O WCCKS | | Current | 13-Aug-21 | 24-Jun-22 | 20-Jan-23 | 1-Jun-23 |
| VVJIOLA | | | Actual | 13-Aug-21 | 24-Jun-22 | | |





PIVOT APPROACH



PIVOT = (Prices Include Variation Over Time)

- Goals: keep KTRs at the table, keep prices valid longer
- Fosters increased competition while addressing market pricing risk
- GOV/KTR partnership to share the unique risk profile of an acquisition
- New optional pre-award pricing and source selection methodology
- Basic idea: scale proposed prices OVER TIME as proposals age and market moves

Current Approach

ACME ACME ACME ACME LIZE No. L

New Approach

| ACME, lim. 123 Blm St. Cog. US. 59221 | Period 1 | Period 2 91-180 days | Period 3 |
|---|----------|-------------------------|----------|
| CLIN 0001 | \$ 1,000 | \$ 1,100 | \$ 1.500 |
| CLIN 0001 | \$ 5,000 | \$ 5.500 | \$ 7,100 |
| CLIN 0002 | \$ 4,000 | \$ 4.400 | \$ 6,400 |



SWD SMALL BUSINESS PROGRAMS





Ms. Melea Crouse Southwestern Division (469) 487-7105





Ms. Ali Marshall Fort Worth District **CESWFDDSA** @usace.army.mil (817) 886-1382





Ms. Kay Riplinger-Baltz Galveston District SWG-SB@usace.army.mil (202) 839-2555





Ms. Lakisha Vance Little Rock District dll-ceswldeputyforsmallbusiness @usace.army.mil





Mr. Gene Snyman **Tulsa District** CESWT-OSBP@usace.army.mil (918) 669-7010





UPCOMING FY 23/24 OUTREACH EVENTS



| | Event | In-Person (IP) / Virtual (V) | Attending | Event Location | Event Information | Quarter / Date |
|----|--|------------------------------------|-------------|----------------|---|----------------|
| | Houston SBDC Business Matchmaker | IP | SWG/SWL (V) | Houston | Houston SBDC Center | 22-Mar-2023 |
| | SAME Ft Worth Post SB Conference | IP | SWF/SWG/SWL | Ft. Worth | SAME Ft Worth Post SB Conference | 30-Mar-2023 |
| 51 | SBA Tri-State SB Conference | V | SWG | TBD | TBD | Q2 |
| | SAME Joint Engineer Training Conference | IP | SWD | San Antonio | SAME JETC | 2-May-2023 |
| | Arkansas PTAC Govt Contract Seminar | V | SWL | Little Rock | Arkansas PTAC Govt Contract Seminar | Q3 |
| | El Paso PTAC Conference | IP | SWF | El Paso | El Paso PTAC Conference | Q3 |
| | SAME Vicksburg Post Technical Workshop | V | SWL | Vicksburg | SAME Vicksburg Post Technical Workshop | Q3 |
| 1 | SWG/SBA Subcontract Training | IP/V | SWG | TBD | TBD | Q3/Q4 |
| - | Cross Timbers PTAC GPC | IP | SWF/SWG/SWL | Arlington, Tx | Cross Timbers PTAC GPC | 2-Aug-2023 |
| | Arkansas SBDC Matchmaking Event | V | SWL | Little Rock | Arkansas SBDC Matchmaking Event | Q4 |
| | DoD Pacific Northwest Regional Council | IP | SWG | TBD | DoD PNR Council | Q4 |

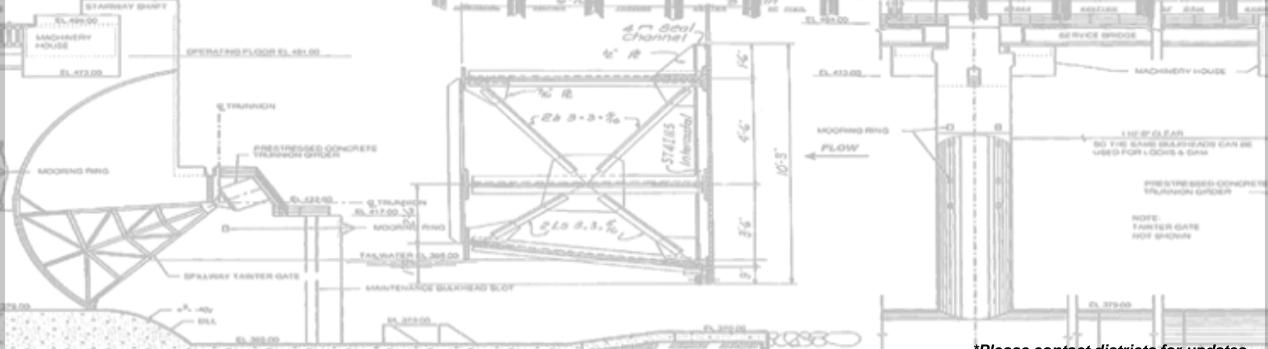
*Please contact districts for updates



UPCOMING FY 23/24 OUTREACH EVENTS



| and the same of th | Event | In-Person (IP) / Virtual (V) | Attending | Event Location | Event Information | Quarter / Date |
|--|--------------------------------------|---------------------------------|-----------|----------------|-----------------------------------|----------------|
| | New Orleans District Industry Day | V | SWG | New Orleans | New Orleans District Industry Day | TBD |
| | 2024 SAME Federal SB Conference | IP | SWD | San Antonio | SAME Federal SB Conference | 1-Nov-2024 |



*Please contact districts for updates

